16 February 1971

MEMORANDUM FOR THE RECORD

SUBJECT: Meeting of Interagency CIRIS Committee, 16 February 1971

- 1. At the request of John A. Hurley, QMB Member of the Interagency CIRIS Committee, Messrs. Hurley and Arnold Donahue from QMB were briefed today in the CIRIS Staff office on the current status of CIRIS. Discussion followed as to possible ways to exploit the CIRIS data base in support of more effective program review and issue analysis. It was agreed that the Committee would meet again in the near future.
- 2. Initially, at the request of the Chairman, in the charge of computer support, described the plans for CIRIS data processing and output during the coming CY-71 program/budget cycle. He explained the hard copy formats that could be produced and the capabilities for spot inquiry by CIRIS Staff use of their terminal.
- 3. The Defense Representative, Wallace E. Seidel, in response to an OMB inquiry, advised that DOD CIRIS inputs had been called for 45 days after the issuance of the so-called January 1971 update of the FYDP. That document is expected to be issued this week by ASD (Comptroller). This would mean that DOD CIRIS inputs could be expected to be received by the DCI's CIRIS Staff starting in mid-April. These inputs must be reviewed and annotated by the DCI's CIRIS Staff prior to being forwarded for processing by the Office of Computer Services. If these inputs come in "clean" i.e., generally as per instructions and with the proper use of terminology and with figures that are correctly summed, they could be forwarded to OCS a few days after receipt by the CIRIS Staff. Otherwise, individual submissions must be returned via Defense channels to be corrected by the submitter(s). The OCS steps in handling the CIRIS data require about 3 weeks to complete and to turn out hard copy after receiving a clean and complete set of inputs from the CIRIS Staff. Totals for an agency or a program canal-4 be provided until all submits from that agency or program are completely inputted. This places a premium on prompt, close support from DASD(I) and Defense program representatives.
- 4. OMB inquired about the status of a computer terminal in DASD(I). In answer it was stated that from a technical standpoint it appears that keyboard equipment could be installed quite promptly in DASD(I) office space, but that larger, unresolved issues are: (1) security approval for physical arrangements in the DASD(I) office space; (2) security approval for attachment of a DASD(I) terminal directly to the CIA computer center; and (5) security approval for storage of CIRIS-type data (at its code word levels) in a time-sharing system. These matters will be proposed for consideration by NIRB. Admiral Bowen has stated an interest in attending a demonstration of the CIRIS Staff terminal.

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- 5. Turning to use of CIRIS to date, it was noted that the principal mode had been in response to a series of ad hoc problems -- principally generated by NIPE and DASD(I) -- rather than in carrying out a larger plan of continuing support to the sequence of events that takes place annually in the intelligence community's programming and budgeting cycle. That the potential of CIRIS is as yet to be realized is in part a reflection of the sensitive security restraints on the interchange of this type of information, in part due to lack of awareness by potential users of the insights that CIRIS can provide, and in part is a reflection of certain lack of detail in the data as a result of inadequacies in data inputs ?rom program managers. The consensus was that more accurate data inputs would automatically follow as the community program managers perceive that use is being made of CIRIS data in addressing live intelligence problems. In addition, the CIRIS Staff is proposing that NIRB prescribe certain further security guidelines to make possible a reasonable sharing of selected parts of the CIRIS data base.
- 6. Various suggestions were offered as to possible uses of CIRIS. The use of selected CIRIS statistics by General Thomas in his Objectives paper now in draft suggests the further extension of this type of usage in support of an intelligence community resources posture statement that might be issued at a suitably high level of management. The CMB representative called attention to the Defense statement of Fiscal Guidance which is now wholly in organizational terms and expresses no function or target orientation; it was suggested that CIRIS might contribute to a more meaningful statement of fiscal guidance. Looking to the analytical efforts required this spring in preparation for the annual program reviews, one may anticipate a constant series of inquiries for CIRIS "slices" with reference to specific activities, functions and targets; these inquiries can be expected from NICE and also from participants in the DASD(I) program reviews.
- 7. The Chairman of the Interagency CIRIS Committee called attention to the fact that the next two months are the time best suited to make 'urtimed developments in CIRIS methodology and vocabulary in preparation for next year's cycle. Although CIRIS instructions for next year's cycle (CY-72) are not promulgated until fall, the general preoccupation with program review activities during late spring and throughout the summer months precludes giving thoughtful attention to improving CIRIS methodology and vocabulary at that time. As a result, the interchanges and dialogue between the Interagency CIRIS Committee members and with the Program Representatives that relate to possible changes in CIRIS definitions, etc. should be undertaken now. The Chairman suggested as a starting point that the following matters be further examined in relation to the CIRIS structure:

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Initial List of Subjects for Further Consideration in relation to CIRIS-72 (Next Year)

- a. Redefinition of Positive Intelligence PROCESSING function, and related impact on COLLECTION and PRODUCTION.
- b. Improved and more uniform proration rationales for attributing Support activities to the intelligence functions and targets supported.

- d. Review of interrelationships between CIRIS structure and the programming and budgeting structures of each intelligence program: to make CIRIS more responsive and more useful as a management tool; to improve the meshing between the CIRIS and the resources management systems in the respective agencies and programs; to simplify CIRIS data inputs where practicable.
- 8. Mr. Hurley, the OMB Member of the Interagency CIRIS Committee, suggested that the discussions be continued at a later meeting. The State Department representative was out of town and unable to attend today's meeting. A further session will be scheduled with the latter's return.

Chairman
Interagency CIRIS Committee

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DRAFT: NCF

Interagency CIRIS Committee

Suggested objectives for CY 72 cycle (i.e., next year) --

I. CIRIS STRUCTURE

- 1. Redefinition of "PosInt Processing" with resulting possible redefinition of COLL and/or PROD.
- 2. Further consideration of proration rationales.
- 3. Additional
- 4. Better interrelation between CIRIS and CIA Program structure.
- 5. Evaluate interrelations between CIRIS and
 - a. New CCP formats for computer reporting.
 - p. [
 - c. GDIP.
 - d. MC&G (?)
 - e. Tactical (?)
 - f.

II. CIRIS USE

- 1. Periodic reporting of overall statistics for common use (e.g., quarterly).
- 2. Expanded use as a starting point for "issue" identification.
- 3. CIRIS Staff: (a) continue to test output to improve methodology and CIRIS vocabulary.

 (b) continue work on CIRIS graphics displays.

III. COMPUTER DEVELOPMENT

- 1. DCI/NIPE terminal.
- 2. Software development.

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